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## THE DIRECTOR OF CENTRAL INTELLIGENCE

WASHINGTON, D. C. 20505

National Intelligence Officers

NFAC 4396-78  
6 October 1978

MEMORANDUM FOR: Interagency Intelligence Working Group on Nuclear Proliferation

FROM: National Intelligence Officer for Nuclear Proliferation

SUBJECT: Meeting Announcement and Agenda: a) Warning, and [ ] 25X1

1. The Director of Central Intelligence has initiated a review of arrangements within the Intelligence Community for warning policymakers to keep them from being surprised by foreign events that matter greatly. While reaffirming that the Community line organizations bear primary responsibility for all warning, based on an analyst's or collector's "first look," he is also considering charging NIOs with explicit responsibility for "second look" warning in their areas. NIOs would, inter alia, conduct a Community warning review of potential trouble spots in their areas at least once a month. To oversee the review process and to serve as his senior warning officer, Richard Lehman has been appointed National Intelligence Officer for Warning.

2. To discuss the implications for warning policymakers about important developments in nuclear proliferation that may be imminent or unexpected, I will convene a meeting of the IIWG/NP at 1000 on Wednesday, 18 October, in Room 5G00, CIA Headquarters. Members should be prepared to present their views on the specific sorts of proliferation-related activities and developments that merit special attention and possible warning to prevent US policymakers from being seriously surprised. I have invited Richard Lehman to present a short briefing and answer questions on the evolution of new procedures for warning and crisis management.

3. Also on the agenda for the meeting of 18 October is a review and clean-up of the revised draft on [ ] nuclear programs and prospects. 25X6  
The draft will be sent to you next week.

4. Please call my office [ ] and provide 25X1A  
the names of those who will be attending the meeting. 25X1A

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